### CITY OF SOUTH FULTON, GA

South Fulton Service Center, 5600 Stonewall Tell Road, College Park, GA 30349 Tuesday, June 6, 2017



The Honorable William "Bill" Edwards, Mayor
The Honorable Catherine F. Rowell, District 1, Mayor Pro Tem
The Honorable Carmalitha Gumbs, District 2 Councilmember
The Honorable Helen Z. Willis, District 3 Councilmember
The Honorable Naeema Gilyard, District 4 Councilmember
The Honorable Rosie Jackson, District 5 Councilmember
The Honorable khalid kamau, District 6 Councilmember
The Honorable Mark Baker, District 7 Councilmember

## SPECIAL CALLED MEETING - WORK SESSION AGENDA

#### 5:00 PM - 7:00 PM

- 1. Organizational Chart
- 2. Pay and Wage Scale
- 3. Other discussion
- 4. Executive Session regarding Personnel and Real Estate (IGA)

### PUBLIC HEARING ON THE BUDGET

#### 7:00 PM

Speakers will be granted up to two minutes each, on a first-come first-served basis. After signing up to speak, please listen for your name to be called.

Page 1 of 1

• JUNE 6, 2017



**Work Session Documents** 

PREPARED BY:

Office of the City Manager

RUTH C. JONES INTERIM CITY MANAGER

• JUNE 6, 2017



# Organizational Chart

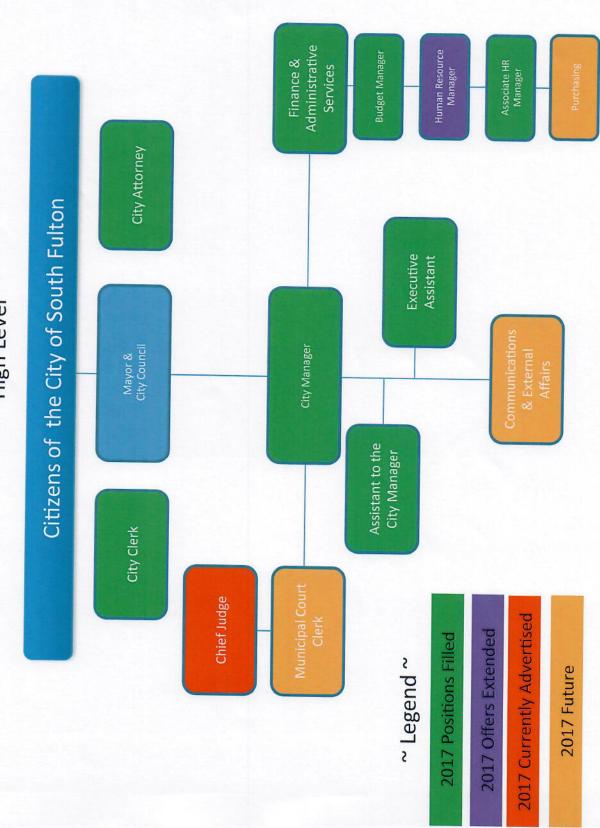
PREPARED BY:

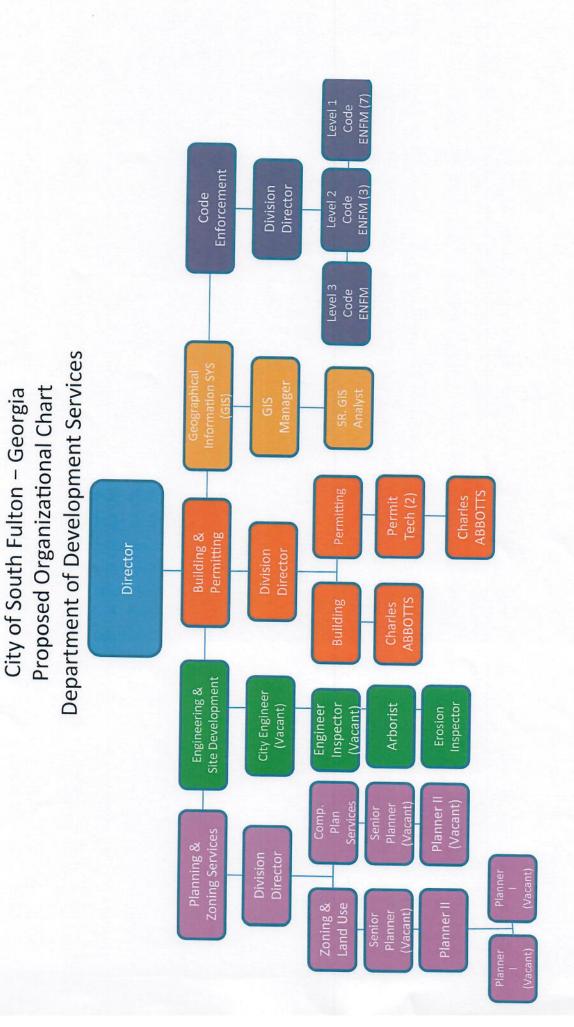
Office of the City Manager

RUTH C. JONES
INTERIM CITY MANAGER

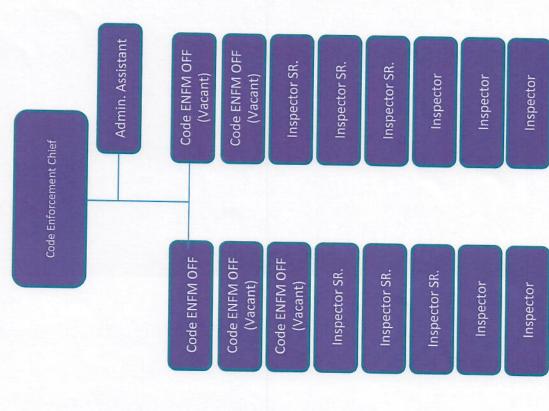
Communications & External Affairs City Attorney Proposed Organizational Chart Citizens of the City of South Fulton City of South Fulton - Georgia High Level Mayor & City Council Parks & Rec. Assistant to the City Manager City Clerk Municipal Court Chief Judge Economic Development General Services

City of South Fulton – Georgia Current Administrative Organizational Chart High Level

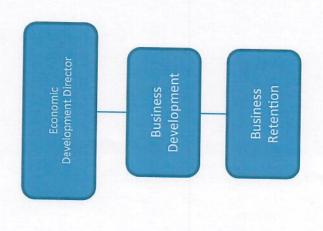




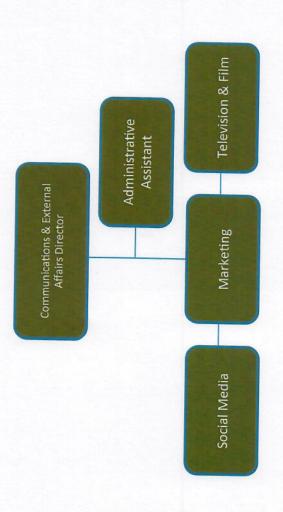
City of South Fulton – Georgia Proposed Organizational Chart



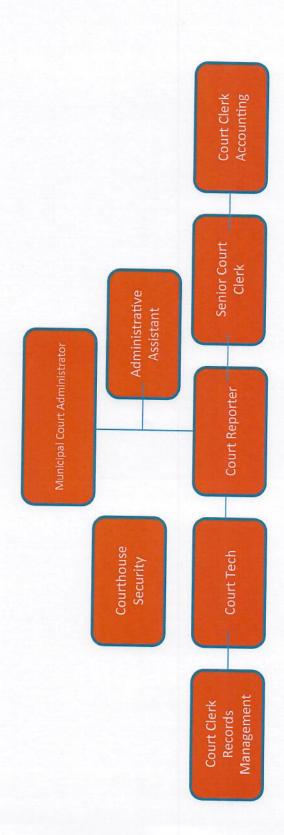
City of South Fulton – Georgia Proposed Organizational Chart Economic Development

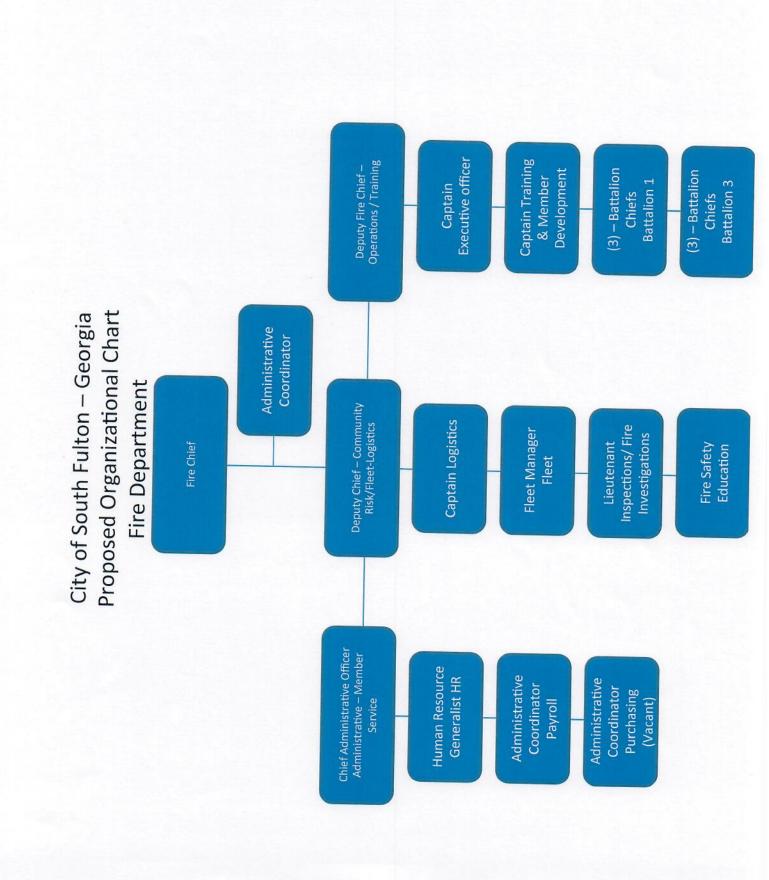


City of South Fulton – Georgia Proposed Organizational Chart Communication & External Affairs Development

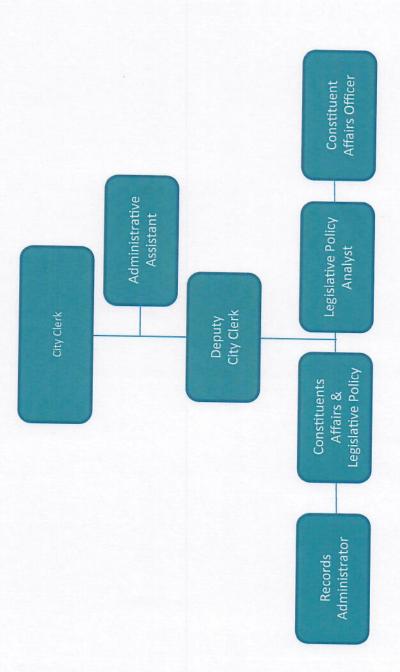


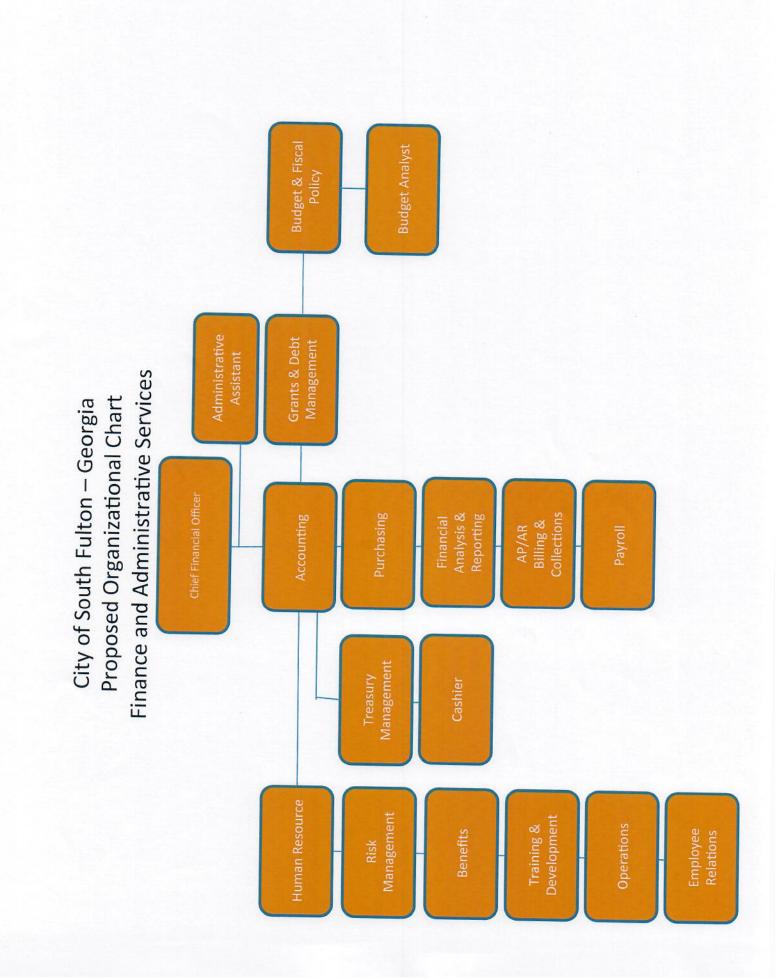
City of South Fulton – Georgia Proposed Organizational Chart Municipal Court





City of South Fulton – Georgia Proposed Organizational Chart Office of the City Clerk





• JUNE 6, 2017



# Pay & Wage Scale

PREPARED BY:

Office of the City Manager

RUTH C. JONES
INTERIM CITY MANAGER

| Job Titles                                     | Minimum      | Maximum      |  |
|--|--------------|--------------|--|
| Accountant                                     | Salary       | Salary       |  |
| Accounting Clerk                               | \$63,749.77  | \$91,246.07  |  |
| Accounting Technician                          | \$35,339.20  | \$51,636.00  |  |
| Administrative Clerk                           | \$46,217.12  | \$76,761.50  |  |
|  | \$28,524.00  | \$42,786.00  |  |
| Administrative Coordinator I                   | \$39,736.00  | \$59,604.00  |  |
| Administrative Secretary                       | \$41,352.38  | \$66,650.32  |  |
| Administrative Specialist                      | \$33,602.00  | \$50,402.00  |  |
| Administrative Technician                      | \$31,709.00  | \$47,563.00  |  |
| Administrator, Public Works Administration     | \$75,156.00  | \$112,734.00 |  |
| Administrator, Public Works Building & Grounds | \$98,487.00  | \$147,731.00 |  |
| Administrator, Public Works Transportation     | \$98,487.00  | \$147,731.00 |  |
| Aquatic Instructor                             | \$36,669.00  | \$55,003.00  |  |
| Aquatics Supervisor                            | \$42,803.00  | \$64,204.00  |  |
| Assistant City Manager                         | \$115,016.17 | \$156,210.31 |  |
| Audio/Visual Technician                        | \$39,736.00  | \$59,604.00  |  |
| Audit Coordinator                              | \$61,318.00  | \$91,976.00  |  |
| Audit Manager                                  | \$90,976.00  | \$136,464.00 |  |
| Automotive Mechanic (Public Works)             | \$28,350.40  | \$52,894.40  |  |
| Broadcast Engineer                             | \$39,736.00  | \$59,604.00  |  |
| Budget Analyst                                 | \$47,964.70  | \$74,177.60  |  |
| Budget Manager                                 | \$105,999.00 | \$158,998.00 |  |
| Building Services Manager                      | \$68,237.00  | \$102,355.00 |  |
| Building Services Supervisor                   | \$41,269.00  | \$61,904.00  |  |
| Business Tax Specialist                        | \$35,135.00  | \$52,703.00  |  |
| Cable / Production Manager                     | \$61,318.00  | \$91,976.00  |  |
| Cadastral Cartographer                         | \$32,068.00  | \$48,102.00  |  |
| Captain, Fire Officer                          | \$57,865.45  | \$83,998.65  |  |
| Captain, Police Department                     | \$69,970.26  | \$100,922.10 |  |
| Cashier/Customer Service Representative        | \$37,648.00  | \$56,368.00  |  |
| Central Records Technician                     | \$30,116.00  | \$45,175.00  |  |
| Chaplain                                       | \$41,269.00  | \$61,904.00  |  |
| Chief Assistant Purchasing Agent               | \$57,858.00  | \$86,787.00  |  |
| Chief, Fire Department                         | \$107,157.86 | \$159,498.53 |  |
| Chief, Police Department                       | \$111,866.11 | \$161,362.53 |  |
| City Attorney (Staff Position)                 | \$100,360.00 | \$160,576.00 |  |
| ity Clerk                                      | \$79,530.02  | \$99,062.04  |  |
| ity Manager/Administrator                      | \$169,703.95 |              |  |
| ivil Engineer                                  | \$44,979.00  | \$209,908.01 |  |
| lerk I   | \$31,709.00  | \$71,966.00  |  |
| lerk II  | \$32,068.00  | \$47,563.00  |  |
| lerk III                                       | \$33,602.00  | \$48,102.00  |  |
| ode Enforcement Manager                        |              | \$50,402.00  |  |
| ode Enforcement Officer I                      | \$57,858.00  | \$86,787.00  |  |
| ode Enforcement Officer II                     | \$36,669.00  | \$55,003.00  |  |
| ode Enforcement Team Leader                    | \$38,202.00  | \$57,303.00  |  |
| ommunications Director                         | \$39,736.00  | \$59,604.00  |  |
| Titles and salaries in blue derive from Fult   | \$78,616.00  | \$117,924.00 |  |

Titles and salaries in blue derive from Fulton County classification study (2014).

| Job Titles  | Minimum      | Maximum      |  |
|---|--------------|--------------|--|
| Community Information & Assistance Barrell  | Salary       | Salary       |  |
| Community Information & Assistance Representative Community Relations Coordinator | \$31,709.00  | \$47,563.00  |  |
| Contract Administration Specialist  | \$39,736.00  | \$59,604.00  |  |
|   | \$41,269.00  | \$61,904.00  |  |
| Contract Compliance Manager Controller  | \$50,939.00  | \$76,408.00  |  |
| Corporal, Police Department   | \$105,999.00 | \$158,998.00 |  |
| Court Clerk, Senior   | \$49,524.80  | \$66,331.20  |  |
| Court Clerk, Sellior Court Docket Supervisor                                      | \$35,135.00  | \$52,703.00  |  |
| Court Program Administrator   | \$44,336.00  | \$66,505.00  |  |
| Court Reporter  | \$64,777.00  | \$97,166.00  |  |
|   | \$41,269.00  | \$61,904.00  |  |
| Court Support Supervisor I Custodian (Janitor)                                    | \$42,803.00  | \$64,204.00  |  |
|   | \$22,505.60  | \$36,004.80  |  |
| Customer Service Representative   | \$31,709.00  | \$47,563.00  |  |
| Data Security & Email Administrator   | \$45,870.00  | \$68,805.00  |  |
| Database Administrator  | \$54,398.00  | \$81,597.00  |  |
| Database Specialist   | \$44,336.00  | \$66,505.00  |  |
| Deputy City Clerk   | \$45,432.17  | \$66,874.35  |  |
| Deputy Director, Human Resources  | \$90,976.00  | \$136,464.00 |  |
| Deputy Director, I.T.   | \$113,510.00 | \$170,265.00 |  |
| Deputy Director, Planning and Development   | \$90,976.00  | \$136,464.00 |  |
| Deputy Director, Purchasing   | \$75,156.00  | \$112,734.00 |  |
| Deputy Fire Chief   | \$90,976.00  | \$136,464.00 |  |
| Deputy Fire Marshal   | \$64,777.00  | \$97,166.00  |  |
| Deputy Police Chief   | \$105,999.00 | \$158,998.00 |  |
| Development Services Manager  | \$54,398.00  | \$81,597.00  |  |
| Development Site Inspector  | \$42,803.00  | \$64,204.00  |  |
| Digital Communications Specialist   | \$44,336.00  | \$66,505.00  |  |
| Director, Development Services  | \$113,510.00 | \$170,265.00 |  |
| Director, Public Works  | \$128,533.00 | \$192,799.00 |  |
| Division Manager, I.T.  | \$78,616.00  | \$117,924.00 |  |
| conomic Development Administrator   | \$75,156.00  | \$112,734.00 |  |
| conomic Development Liaison/Researcher  | \$45,870.00  | \$68,805.00  |  |
| conomic Development Specialist  | \$50,939.00  | \$76,408.00  |  |
| mergency Medical Services Director  | \$63,000.00  | \$64,575.00  |  |
| mployee Benefits Specialist   | \$36,669.00  | \$55,003.00  |  |
| ngine Operator/Driver, Fire Department  | \$37,356.80  | \$50,024.00  |  |
| ngineering Administrator  | \$78,616.00  | \$117,924.00 |  |
| ngineering Technician   | \$41,269.00  | \$61,904.00  |  |
| nvironmental Quality Associate  | \$39,736.00  | \$59,604.00  |  |
| nvironmental Quality Specialist   | \$50,939.00  | \$76,408.00  |  |
| nvironmental Specialist Senior  | \$45,870.00  | \$68,805.00  |  |
| vidence Clerk/Technician  | \$41,289.67  | \$60,453.40  |  |
| xecutive Assistant  | \$45,870.00  | \$68,805.00  |  |
| acility Assistant   | \$25,339.00  | \$38,008.00  |  |
| nance Director  | \$123,835.00 | \$165,802.03 |  |
| nancial Systems Supervisor  |              |              |  |
| Titles and salaries in blue derive from Fulton                                    | \$54,398.00  | \$81,597.00  |  |

| Job Titles                                | Minimum<br>Salary | Maximum<br>Salary |  |
|---|-------------------|-------------------|--|
| Fire Battalion Chief                      | \$68,237.00       | \$102,355.00      |  |
| Fire Education Specialist                 | \$39,736.00       | \$59,604.00       |  |
| Fire Marshal                              | \$75,568.60       | \$111,774.12      |  |
| Fire Prevention Officer                   | \$42,803.00       | \$64,204.00       |  |
| Firefighter                               | \$35,454.00       | \$50,464.00       |  |
| Firefighter I                             | \$41,269.00       | \$61,904.00       |  |
| Firefighter II                            | \$42,803.00       | \$64,204.00       |  |
| Firefighter III                           | \$44,336.00       | \$66,505.00       |  |
| Firefighter/EMT                           | \$34,005.70       | \$49,365.60       |  |
| Fiscal Support Specialist I               | \$32,068.00       | \$48,102.00       |  |
| Fleet Manager                             | \$68,237.00       | \$102,355.00      |  |
| Fleet Service Coordinator, Police         | \$44,336.00       | \$66,505.00       |  |
| Forensics Supervisor, Police              | \$44,336.00       | \$66,505.00       |  |
| GIS Specialist II                         | \$42,803.00       | \$64,204.00       |  |
| GIS Specialist III                        | \$50,939.00       | \$76,408.00       |  |
| GIS Specialist Supervisor                 | \$57,858.00       | \$86,787.00       |  |
| Grants Coordinator                        | \$50,939.00       |                   |  |
| Graphic Designer                          | \$44,336.00       | \$76,408.00       |  |
| Grounds & Parks Maintenance Worker        | \$30,116.00       | \$66,505.00       |  |
| Heavy Equipment Operator                  | \$30,617.60       | \$45,175.00       |  |
| Human Resources Analyst                   |                   | \$48,963.20       |  |
| Human Resources Director                  | \$46,716.84       | \$80,389.64       |  |
| Human Resources Generalist                | \$99,591.63       | \$136,108.06      |  |
| Human Resources Manager                   | \$44,336.00       | \$66,505.00       |  |
| Human Resources Specialist                | \$57,858.00       | \$86,787.00       |  |
| nfo System Project Manager                | \$35,135.00       | \$52,703.00       |  |
| nfo System Senior Project Manager         | \$61,318.00       | \$91,976.00       |  |
| nformation Systems Analyst I              | \$68,237.00       | \$102,355.00      |  |
| nformation Systems Manager                | \$44,336.00       | \$66,505.00       |  |
| nformation Systems/Technology Director    | \$71,697.00       | \$107,545.00      |  |
| nformation Systems/Technology Specialist  | \$104,178.61      | \$154,107.67      |  |
| nvestigator/Detective, Police Department  | \$61,193.00       | \$97,909.00       |  |
| T Operations Manager                      | \$45,437.80       | \$65,368.67       |  |
| udicial Assistant                         | \$61,318.00       | \$91,976.00       |  |
| egal Assistant                            | \$39,736.00       | \$59,604.00       |  |
| ieutenant, Fire Officer                   | \$36,669.00       | \$55,003.00       |  |
| ieutenant, Police Department              | \$47,127.80       | \$69,710.05       |  |
| ifeguard                                  | \$60,305.40       | \$88,428.27       |  |
| ight Equipment Operator                   | \$30,116.00       | \$45,175.00       |  |
| Maintenance Worker                        | \$26,249.60       | \$41,974.40       |  |
| Major, Police Department                  | \$31,821.50       | \$44,784.10       |  |
| Management / Policy Analyst I             | \$78,994.45       | \$110,566.09      |  |
| Napper/Cartographer                       | \$41,269.00       | \$61,904.00       |  |
| Marketing Specialist                      | \$35,713.60       | \$57,116.80       |  |
| Naterial & Assets Supervisor              | \$35,713.60       | \$57,116.80       |  |
| Multipurpose Center Worker                | \$42,803.00       | \$64,204.00       |  |
| Titles and salaries in blue derive from F | \$23,746.00       | \$35,619.00       |  |

| Job Titles  | Minimum Salary | Maximum<br>Salary          |  |
|---|----------------|----------------------------|--|
| Multipurpose Facility Manager                         | \$68,237.00    | \$102,355.00               |  |
| Municipal Clerk of Court                              | \$61,898.78    | \$74,766.69                |  |
| Municipal Court Solicitor                             | \$61,193.00    | \$97,909.00                |  |
| Network Administrator                                 | \$55,529.00    | \$86,126.50                |  |
| Network Manager (Security)                            | \$61,318.00    | \$91,976.00                |  |
| Network Specialist                                    | \$44,336.00    | \$66,505.00                |  |
| Operations Manager                                    | \$68,237.00    | \$102,355.00               |  |
| Park Services Supervisor                              | \$42,803.00    |                            |  |
| Patrol Officer, Police Department                     | \$41,471.87    | \$64,204.00<br>\$66,416.07 |  |
| Payroll/Insurance Technician                          | \$45,557.70    |                            |  |
| Permit Specialist                                     | \$35,135.00    | \$59,036.10                |  |
| Permit Supervisor                                     | \$39,736.00    | \$52,703.00                |  |
| Personal Computer Specialist                          |                | \$59,604.00                |  |
| Planner   | \$32,068.00    | \$48,102.00                |  |
| Planner I   | \$38,562.00    | \$77,723.00                |  |
| Planner II  | \$41,269.00    | \$61,904.00                |  |
| Planner III   | \$44,336.00    | \$66,505.00                |  |
| Planning and Development Director                     | \$50,939.00    | \$76,408.00                |  |
| Plans Reviewer  | \$101,288.50   | \$156,386.00               |  |
| Police Officer I                                      | \$44,336.00    | \$66,505.00                |  |
| Police Officer II                                     | \$41,269.00    | \$61,904.00                |  |
| Police Officer III                                    | \$42,803.00    | \$64,204.00                |  |
| Police Officer, Pilot                                 | \$44,336.00    | \$66,505.00                |  |
| Procurement Officer                                   | \$57,858.00    | \$86,787.00                |  |
| Producer / Reporter                                   | \$38,202.00    | \$57,303.00                |  |
| Production Assistant                                  | \$42,803.00    | \$64,204.00                |  |
| Production Supervisor                                 | \$38,202.00    | \$57,303.00                |  |
| Professional Engineer                                 | \$57,858.00    | \$86,787.00                |  |
| Professional Engineer, Senior                         | \$68,237.00    | \$102,355.00               |  |
|   | \$75,156.00    | \$112,734.00               |  |
| rogram Development Director                           | \$61,318.00    | \$91,976.00                |  |
| rogram Evaluation Specialist<br>ublic Affairs Officer | \$50,939.00    | \$76,408.00                |  |
|   | \$44,336.00    | \$66,505.00                |  |
| ublic Works Superintendent                            | \$89,067.00    | \$142,507.00               |  |
| urchasing Director                                    | \$79,582.10    | \$117,984.04               |  |
| urchasing Systems Coordinator                         | \$45,870.00    | \$68,805.00                |  |
| eceiving & Inventory Specialist                       | \$32,068.00    | \$48,102.00                |  |
| eceptionist   | \$28,350.40    | \$37,980.80                |  |
| ecords Clerk  | \$35,458.40    | \$59,412.00                |  |
| ecords Manager  | \$57,858.00    | \$86,787.00                |  |
| ecreation Center Supervisor                           | \$42,803.00    | \$64,204.00                |  |
| ecreation Director                                    | \$83,841.50    | \$130,215.50               |  |
| ecreation Maintenance Worker                          | \$26,249.60    | \$41,974.40                |  |
| ecreation Specialist                                  | \$38,442.90    | \$56,452.30                |  |
| ecycling Manager/Supervisor                           | \$41,647.00    | \$66,635.00                |  |
| isk Analyst   | \$42,803.00    | \$64,204.00                |  |
| isk Manager   | \$71,697.00    | \$107,545.00               |  |

| Job Titles   | Minimum<br>Salary | Maximum<br>Salary |  |
|--|-------------------|-------------------|--|
| Road Crew Supervisor   | \$44,979.00       | \$71,966.00       |  |
| Roads and Bridges Superintendent   | \$48,577.00       | \$77,723.00       |  |
| Safety Coordinator   | \$45,870.00       | \$68,805.00       |  |
| Secretary  | \$32,676.80       | \$52,228.80       |  |
| Security Manager   | \$57,858.00       | \$86,787.00       |  |
| Senior Planner   | \$64,777.00       | \$97,166.00       |  |
| Senior Training Officer  | \$50,939.00       |                   |  |
| Sergeant, Police Department  | \$53,312.90       | \$76,408.00       |  |
| Service Desk Specialist  | \$38,202.00       | \$76,676.65       |  |
| Training Center Instructor   |                   | \$57,303.00       |  |
| Training Manager   | \$35,135.00       | \$52,703.00       |  |
| Training Officer   | \$68,237.00       | \$102,355.00      |  |
| Treasury Manager   | \$42,803.00       | \$64,204.00       |  |
| Vendor Coordinator   | \$61,318.00       | \$91,976.00       |  |
| The state of the s | \$33,602.00       | \$50,402.00       |  |
| Video Producer   | \$44,336.00       | \$66,505.00       |  |
| Workers Compensation Coordinator   | \$42,803.00       | \$64,204.00       |  |

JUNE 6, 2017



2017 Proposed Budget

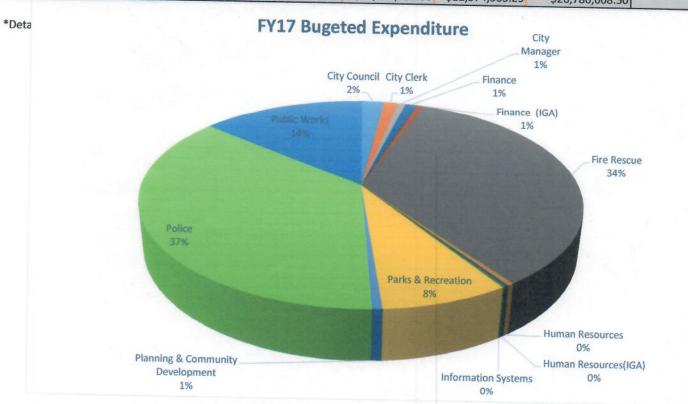
PREPARED BY:

Office of the City Manager

RUTH C. JONES
INTERIM CITY MANAGER

#### CITY OF SOUTH FULTON 2017 GENERAL FUND PROPOSED BUDGET

| Expenditures                         |      |                 |                 |                 | Proposed FY17 5 |                          |
|--------------------------------------|------|-----------------|-----------------|-----------------|-----------------|--------------------------|
| City Council                         | FTE  | FY16 Budget     | FY16 Actuals    | Proposed IGA    |                 | Comments                 |
| City Clerk                           | 9    |                 |                 |                 | \$138,739.50    |                          |
|                                      | 6    |                 |                 |                 | \$194,433.59    |                          |
| City Manager                         | 3    |                 |                 |                 | \$192,097.17    | ,                        |
| County Manager                       |      | \$72,217.00     | \$29,790.00     |                 |                 |                          |
| Economic Development                 |      |                 |                 | -               | \$107,062.70    |                          |
| Facilities(Lease incuding utilities) |      |                 |                 |                 | \$131,143.75    |                          |
| Finance                              | 5    |                 |                 |                 | \$263,346.42    |                          |
| Finance (IGA)                        | 3    | \$358,362.00    | \$310,604.00    | \$163,145.00    |                 | Article 26, Section 26.2 |
| Fire Rescue                          | 165  | \$15,275,243.00 | \$14,729,616.00 | \$8,377,160.00  |                 | Article 19, Section 19.4 |
| Human Resources                      | 2    | \$153,094.00    | \$135,496.00    | +-/-//100.00    | \$85,017.37     |                          |
| Human Resources(IGA)                 | 1    |                 |                 |                 | \$58,699.52     |                          |
| Information Systems                  | 1    | \$84,500.00     | \$84,279.00     |                 |                 |                          |
| Municipal Court                      |      |                 | += 1,2.3.00     |                 | \$56,452.88     |                          |
| Non Agency*                          |      | \$14,930,510.00 | \$8,303,130.00  |                 | \$33,651.00     |                          |
| Operational Start Up Cost            |      |                 | + 0,000,130.00  |                 | ¢240.000.00     |                          |
| Parks & Recreation                   | 38   | \$4,377,667.00  | \$4,196,065.00  | \$2,400,775.00  | \$248,000.00    |                          |
| Planning & Community Development     | 3    | \$2,772,699.00  | \$2,507,029.00  |                 |                 | Article 25, Section 25.2 |
| Police                               | 175  | \$17,028,193.00 | \$16,694,058.00 | \$1,560,190.00  |                 | Article 24, Section 24.2 |
| Public Works                         | 68   | \$0.00          | \$10,034,038.00 | \$9,338,500.00  |                 | Article 12, Section 12.5 |
| Purchasing                           | - 00 | \$0.00          |                 |                 | \$1,742,180.38  |                          |
| Real Estate & Asset Mgmt.            |      | \$187,000.00    | ¢100 224 00     |                 |                 |                          |
| Animal Control                       |      | \$107,000.00    | \$186,224.00    | ****            | \$77,593.65     |                          |
| Storm Water Management               |      |                 |                 | \$411,858.25    |                 | Article 9, Section 9.2   |
| ransfer Out(E911)                    |      |                 |                 | \$122,935.00    |                 | Article 28, Section 28.2 |
| Contingency                          |      |                 |                 |                 | \$781,250.00    |                          |
| Total Expenditures                   | 473  | \$55 220 495 00 | \$47.476.204.00 | 400 000         | \$165,568.00    |                          |
|                                      | 4/3  | \$55,239,485.00 | \$47,176,291.00 | \$22,374,563.25 | \$26,786,608.50 |                          |



#### CITY OF SOUTH FULTON 2017 GENERAL FUND PROPOSED BUDGET

| Revenues                          | FY16 Budget     | FY16 Actuals    | Proposed IGA   | Proposed FY17 5<br>month Budget | Comments        |
|-----------------------------------|-----------------|-----------------|----------------|---------------------------------|-----------------|
| Local Option Sales Tax            |                 |                 |                | \$9,500,000.00                  |                 |
| Property Taxes                    | \$32,961,400.00 | \$31,412,251.00 |                | \$1,811,633.84                  |                 |
| Franchise Tax                     | \$0.00          | \$0.00          |                |                                 |                 |
| Insurance Premium Tax             | \$4,348,964.00  | \$4,880,985.00  |                | \$0.00                          |                 |
| Excise/Mixed Drinks Tax           | \$1,050,855.00  | \$1,916,074.00  |                |                                 | Paid in October |
| Hotel/Motel Tax                   | \$66,812.00     | \$130,262.00    |                | \$800,000.00                    |                 |
| Intergovernmental-City of Atlanta | \$254,705.00    | \$126,348.00    |                | \$70,000.00                     |                 |
| Intergovernmental-FIB             | \$0.00          |                 | Å2 000 000 00  | \$125,000.00                    |                 |
| Intergovernmental-State           |                 | \$0.00          | \$3,000,000.00 | \$3,000,000.00                  |                 |
| Intergovernmental-Federal         | \$0.00          | \$21,310.00     |                | \$0.00                          |                 |
| Charges for Services              | \$24,181.00     | \$10,850.00     |                | \$0.00                          |                 |
|                                   | \$992,666.00    | \$834,440.00    |                | \$347,683.33                    |                 |
| Fines and Forfietures             | \$109,768.00    | \$12,770.00     |                | \$140,640.00                    |                 |
| Interest and Investment Income    | \$89,302.00     | \$0.00          | 0.50           | \$0.00                          |                 |
| Rent and Royalties                | \$1,145,368.00  | \$1,263,419.00  |                | \$450,000.00                    |                 |
| Other Revenues                    | \$101,153.00    | \$80,927.00     |                | \$80,000.00                     |                 |
| Licenses and Permits              | \$6,238,584.00  | \$6,195,933.00  |                |                                 |                 |
| Real Estate Transfer Tax          | \$108,648.00    | \$119,263.00    |                | \$320,000.00                    |                 |
| Municipal Court                   | ¥200,040.00     | \$113,203.00    |                | \$108,000.00                    |                 |
| Transfer in                       | \$2,000,000.00  | \$2,000,000,00  |                | \$33,651.33                     |                 |
| Fransfer In(TAN Line of Credit)   | \$2,000,000.00  | \$2,000,000.00  |                | \$0.00                          |                 |
|                                   |                 |                 |                | \$10,000,000.00                 |                 |
| Total Revenues                    | \$49,492,406.00 | \$49,004,832.00 | \$3,000,000.00 | \$26,786,608.50                 |                 |

